



2014

IAP2 FEDERATION
YEAR IN REVIEW

iap² international association
for public participation

www.iap2.org

[this page intentionally left blank]

MESSAGE FROM THE PRESIDING MEMBERS.....	1
PROGRAMS AND ACCOMPLISHMENTS	3
IAP2 TRAINING PROGRAMS.....	9
<i>Foundations in Public Participation and Emotion and Outrage in Public Participation.....</i>	<i>9</i>
IAP2 Training by Affiliate in 2014	10
Number of IAP2 Training Days by Affiliate.....	10
FINANCIAL REPORTING	11
IAP2 Federation Treasurer’s Report	11
Declaration of Directors	12
Auditor’s Report	13
Statement of Revenues and Expenses.....	14
Statement of Financial Position.....	15
Board of Directors.....	16
SUMMARY OF AFFILIATE ACTIVITY.....	17
Membership	17
Highlights: IAP2 Australasia.....	18
Highlights: IAP2 Canada	19
Highlights: IAP2 Indonesia	21
Highlights: IAP2 Italy.....	22
Highlights: IAP2 Southern Africa	23
Highlights: IAP2 USA	24
IN CLOSING	26

[this page intentionally left blank]

We are delighted to present the Annual Report of the IAP2 Federation. 2014 was truly an extraordinary year!



Noreen Rude

Presiding Member,

*IAP2 Federation Board of Directors
(November 2014 – present)*

The IAP2 Federation launched the *Foundations in Public Participation* course after several years of dedicated work on the part of IAP2 Trainers, staff and other volunteers who gave their time and talents to update the course materials. On behalf of the IAP2 Federation, we extend our sincerest appreciation for their generous contributions to this flagship course and to the practice of public participation.

Exciting global conferences promoting the practice were organised by our national affiliates – IAP2 Australasia held a Leadership Forum in Sydney Australia, and IAP2 Canada and IAP2 USA jointly held the IAP2 North American conference in Winnipeg, Canada. Additionally, IAP2 Affiliates held various webinars, seminars, training events, and general meetings for members throughout the year.

The IAP2 International Core Value Awards were celebrated at a special gala in Sydney, Australia where the awards were presented to: Anglo American Platinum, SRK Consulting, TTM Consulting and Yamedupi Solutions (Republic of South Africa) for the Project of the Year; St. Vrain Valley Schools (Longwood, CO, USA) for IAP2 International Research Award; and the City of Melbourne for the IAP2 Organization of the Year.

The IAP2 Federation entrusted two of our national affiliates with the important work of developing the Certification and the Standards Projects on behalf of the Federation. The working groups have made tremendous progress and we look forward to launching the programs in 2015. We thank IAP2 USA and IAP2 Australasia for their contributions in assisting to develop these priority projects.



Nomi Muthialu

Presiding Member,

*IAP2 Federation Board of Directors
(October 2012 – November 2014)*

continued

The IAP2 headquarters contractors, working in cooperation with various committees, have done well to ensure a successful financial review, produce a comprehensive Governance Handbook and support the work of IAP2 trainers around the world.

On behalf of our Federation board and membership, we would like to thank Iris Almeida-Côté, for her management, support and guidance from May 2013 to November 2014. Ellen Ernst, Operations Manager, was invited by the Federation Board to move into the role of Executive Manager for an interim period as the Board works through a strategic review of the organization functions and structure. We would like to convey our sincere gratitude to Ellen, Professional Development Manager, Shelley MacDonald, and Finance Manager, Christina Stimson for their hard work and dedication. We would especially like to acknowledge the work of all our contract staff who ensure that we are organised, in touch and that our finances are in order. In fact, we are pleased to report that the IAP2 Federation ended 2014 in a positive financial position for the first time since 2011.

Finally, our deepest appreciation goes to our colleagues on the Federation board as well as to our trainers who have volunteered their time, energy and intellect over the past year to make our flagship *Foundations in Public Participation* program a reality – A HEARTFELT THANK YOU!

02

CORE VALUE AWARDS WINNERS

At the IAP2 Australasia gala in Sydney, Australia, the IAP2 Federation announced the 2014 International Core Values Awards, honouring award winners from around the world. [IAP2's seven Core Values](#) go to the very heart of our association and guide how we think about and practice authentic public participation. The laureates of the 2014 awards represent best practice in our field, and serve as models of excellence for others to emulate. Finalists for the “Best of the Best” International Awards were gathered from entries submitted by national affiliates in Australasia, Canada, Southern Africa and the United States. Winners recognized this year include the following:

◆ *Project of the Year*

Anglo American Platinum, SRK Consulting, TTM Consulting and Yamedupi Solutions (Republic of South Africa) were selected for the IAP2 Federation International Project of the Year for the entry “Alchemy: Sustainable Community Futures Beyond Mining Through Mining – Engagement leading to the Establishment of Community Development Trusts”.

◆ *Research Award*

IAP2 International Research Award winner St. Vrain Valley Schools (Longwood, CO, USA) were recognized for the entry “Organizational Training and Relationship-Building for Increasing P2 Capacity in Public Schools”.

◆ *Organization of the Year*

The City of Melbourne was selected for the IAP2 Organization of the Year for the entry “The Way We Do Business”.

◆ *Outstanding Achievement in the Developing World*

Princess Vlei Forum (Cape Town, Republic of South Africa) received Highly Commended recognition for Outstanding Achievement in the Developing World for the entry “Imagine Princess Vlei”.

Special thanks are extended to the international jury members, Ms. Noreen Rude, IAP2 Federation Board Member (Canada); Ms. Sharon Lewis, Johannesburg Development Agency, (South Africa) (2011 Core Values Award Winner); Ms. Patricia Munro, World Café Europe (Germany); and Ms. LaVerne Kyriss, IAP2 Licensed Trainer and Former President (USA). The [State of Practice Report](#) is available on the IAP2 Federation website. It summarizes best practice in public participation and features submissions by all our national and international [award winners](#).

2014 YEAR IN REVIEW
PROGRAMS AND ACCOMPLISHMENTS



**CORE VALUE
AWARDS WINNERS**

*Project of the Year award winners
Anglo American Platinum, SRK
Consulting, TTM Consulting
and Yamedupi Solutions
(Republic of South Africa).*



*Research Award winner St. Vrain Valley
Schools (Longwood, CO, USA).*



Organization of the Year award winner City of Melbourne.

03

Since the launch of our new [IAP2 Trainer Licensing Program](#) in early January 2014, we have begun to receive expressions of interest from potential participants interested in beginning the journey to licensure. Currently two candidates are progressing through the program and are expected to be training in 2015.

04

The IAP2 Federation in partnership with the Deliberative Democracy Consortium (DDC) supports the [*Journal of Public Deliberation*](#) (JPD). Two issues published in 2014 were enjoyed by 54,000 readers around the world. The editorial team includes: Laura Black of the School of Communication Studies at Ohio University, Editor; Tim Shaffer, of the Center for Leadership and Engagement at Wagner College, Associate Editor and the Book Review Editor; and Nancy Thomas of the Tisch College of Citizenship and Public Service at Tufts University, Associate Editor. The Journal occupies a leading role in a growing, global, cross-disciplinary field. In addition to IAP2 and DDC, the Journal is also supported by a range of other institutions, including: Center for Democratic Deliberation, Penn State University, Kettering Foundation, New England Center for Civic Life, Franklin Pierce University, Public Agenda, The Democracy Imperative, Ohio University, Wagner College, and Tufts University.

05

Since its creation in 2012, IAP2's Training Advisory Committee, or TAC, has worked with IAP2 Headquarters and the Federation Board, playing a vital role in representing the needs of all IAP2 Federation Licensed Trainers.

In 2014 the TAC members contributed significantly to numerous projects. For example, they supported the development of the *Foundations in Public Participation* materials (also known as the Innovation Project) by giving input on time frames, workloads, content, and the trainer get-togethers in San Diego and Sydney, as well as helping to write the course descriptions and assisting in putting together the transitioning process from the old materials to the new. In addition, the TAC members gave decisive advice on the new certificate process, which is a money-saver for IAP2. After conducting a trainer survey, they gave input on the design of the trainer resources pages on the website, and they advised on revising both the Trainer Handbook and the TAC terms of reference.

For all this work out of their busy schedules, thanks go to the 2014 TAC team: Wendy Green Lowe, John Ross, Mary Hamel, Gale Simpson, Michelle Feenan, and Tannis Topolnisky, as well as to Board liaison, David Hovde.

2014 YEAR IN REVIEW
PROGRAMS AND ACCOMPLISHMENTS

06

Election of the 2015 Executive Committee took place at the December 5, 2014, board meeting with the following members elected to serve for the period Jan. 1 to Dec. 31, 2015: Presiding Member – Noreen Rude (Canada), Deputy Presiding Member – Leanne Hartill (Australasia), Treasurer – Ken Smith (Southern Africa) and Secretary – Doug Zenn (USA).

Nomi Muthialu (Southern Africa) concluded her two consecutive terms as Presiding Member. On behalf of the Federation, affiliates, members and the general IAP2 community, we extend our sincere appreciation for her time, dedication, and thoughtful stewardship of the organization during her term. We also thank Carla Leversedge (Australasia), Lance Robertson (USA) and Anne Harding (Canada) who concluded their Federation Board service in 2014 for their contributions to IAP2.

07

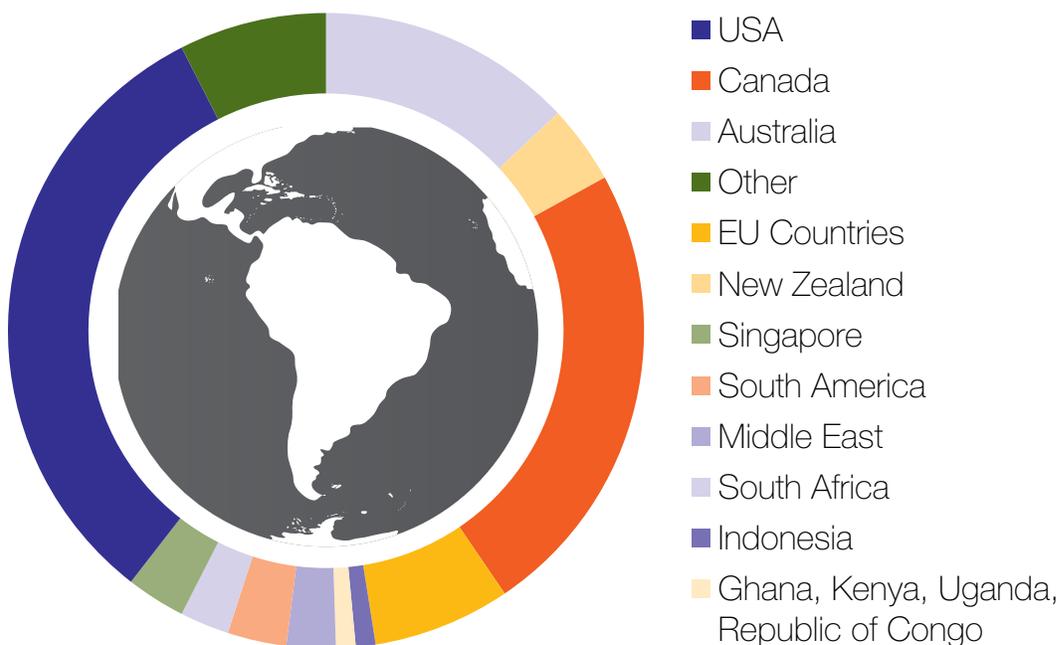
During the course of 2014, the IAP2 Federation Board held 11 meetings. One in-person meeting was held in Sydney, Australia (October) where the Federation Board was joined by the IAP2 Australasia Affiliate Board for a session on Federation/Affiliate roles, functions and business models. In addition, the committees of the Board (Executive, Finance & Audit, Governance, and Training Advisory Committee) were also actively engaged.

08

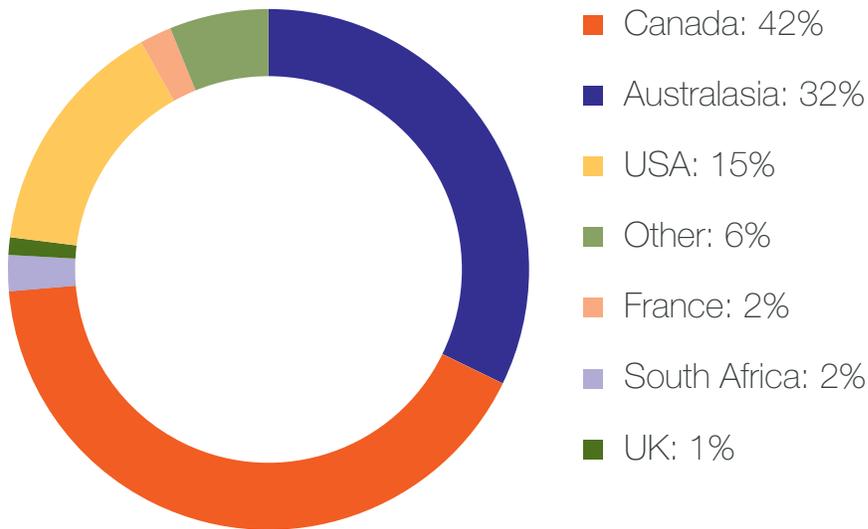
The [IAP2 Spectrum of Public Participation, Core Values and Code of Ethics](#) are widely referenced around the world for various purposes. IAP2 Federation received about 200 requests for permission to use these P2 pillars in 2014. Written permission to copy, use or reproduce IAP2 copyrighted materials was granted by the Executive Director of the IAP2 Federation to a number of organisations and individuals in 2014 including:

- Food and Agriculture Organization of the United Nations
- International Federation of Organic Agriculture Movements (IFOAM) INGO
- Singapore Government, Public Service Division, Prime Minister's Office
- Oregon Chapter of the American Planning Association (USA)
- Alberta Environment and Sustainable Resource Development (Canada)
- Engineers Ireland
- The CADISPA Trust, Scotland
- City of Ballarat, Victoria, Australia

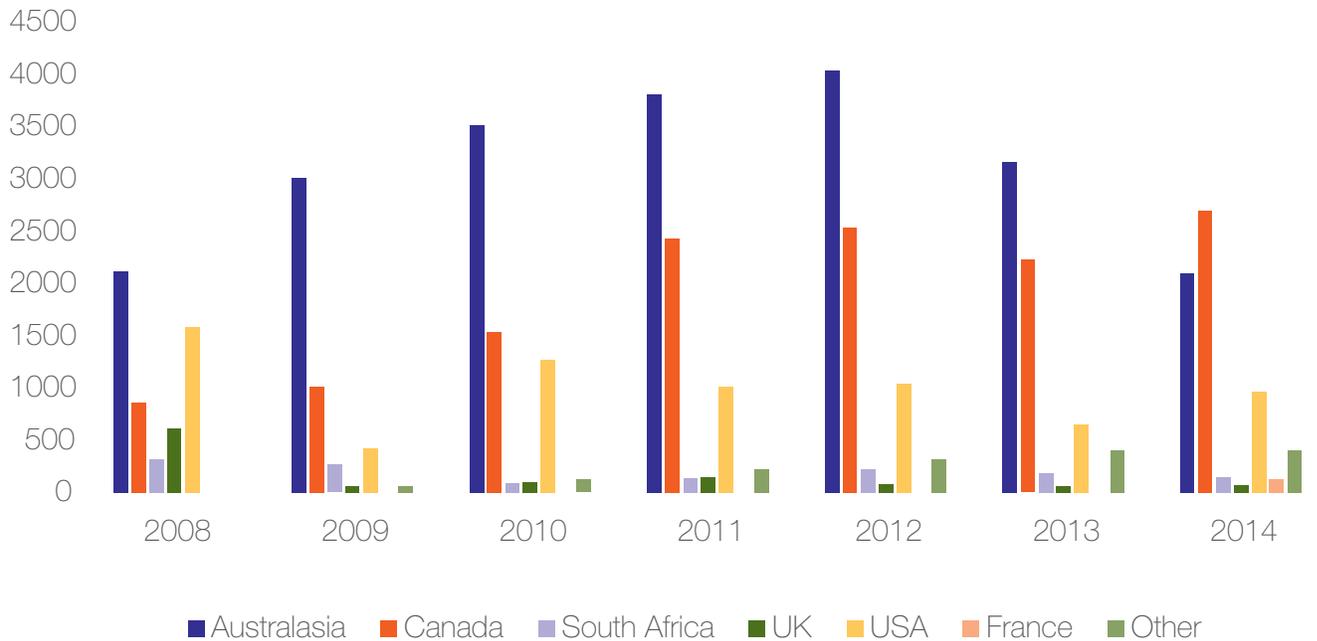
IAP2 Spectrum, Core Values and Code of Ethics Around the World in 2014



IAP2 Training by Affiliate in 2014



Number of IAP2 Training Days by Affiliate



Declaration of Directors

DIRECTORS DECLARATION

INTERNATIONAL ASSOCIATION FOR PUBLIC PARTICIPATION

The directors have determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the generally accepted accounting principles and internationally recognised accounting standards.

The directors of the organisation declare that:

1. the financial statement presents fairly the association's financial position as at 31st December 2014 and its performance for the year ended on that date.
1. at the date of this declaration, there are reasonable grounds to believe that the association will be able to pay its debts as and when they fall due.

This declaration is made in accordance with a resolution of the Board of Directors.

Director: _____



Date: March 27, 2015

Director: _____



Date: March 27, 2015

Auditor's Report

Paul L. Smith, P.C.
Certified Public Accountant
3801 E. Florida, #604
Denver, Colorado 80210
Phone: (303) 759-3862, Fax: (303) 782-9214

Accountant's Review Report

Board of Directors
Federation of International Association for Public Participation
DBA International Association for Public Participation
Denver, Colorado

I have reviewed the accompanying statement of financial position of Federation of International Association for Public Participation DBA International Association for Public Participation as of December 31, 2014, and the related statements of activities and cash flows for the year then ended.

A review includes primarily applying analytical procedures to management's financial data and making inquiries of Organization management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, I do not express such an opinion.

Management is responsible for the presentation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

My responsibility is to conduct the review in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. Those standards require me to perform procedures to obtain limited assurance that there were no material modifications that should be made to the financial statements. I believe that the results of my procedures provide a reasonable basis for my report.

Based on my review, I am not aware of any material modifications that should be made to the financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Paul L. Smith, P.C.

Paul L. Smith, P.C.
Denver, Colorado
March 24, 2015

Federation of International Association for Public Participation
DBA International Association for Public Participation
Notes to Financial Statements

Note 1 Summary of Significant Accounting Policies

This summary of significant accounting policies of the Federation of International Association for Public Participation (DBA International Association for Public Participation) IAP2 is presented to assist in understanding the Entity's financial statements. The financial statements and notes are representations of the Entity's management who is responsible for the integrity and objectivity of the financial statements. These accounting policies conform to generally accepted accounting principles and have been consistently applied in the preparation of the financial statements.

a) Organization

IAP2 is a Non-profit corporation established in 1990, to establish an association of members who seek to promote and improve the practice of public participation in relation to individuals, governments, and other entities who affect public participation in nations around the world.

IAP2 defines "Public Participation" as the means to involve those who are affected by a decision in the decision-making process. It promotes sustainable decisions by providing participants with the information they need to be involved in a meaningful way, and it communicates to participants how their input affects the decision.

The practice of public participation might involve public meetings, surveys, open houses, workshops, polling, citizen's advisory committees and other forms of direct involvement with the public.

b) Basis of Accounting

IAP2 follows accounting standards set by the Financial Accounting Standards Board, commonly referred to as the FASB. The FASB sets generally accepted accounting principles (GAAP) in the United States and IAP2 follows to report financial condition, results of operations and cash flows.

The financial statements are prepared based upon generally accepted accounting principles for nonprofit entities. Accordingly, they have been prepared on the accrual basis and reflect all significant receivables, payables and other liabilities. Fees for services are recognized as they are earned and unrestricted donations are recognized when received. Temporarily restricted grant funds are recognized as increases in temporarily restricted net assets and then transferred to unrestricted net assets as the terms of the restrictions are satisfied. IAP2 has not received any temporarily or permanently restricted donations.

Accordingly, the financial statements report information regarding its financial position and activities separately by three classes of net assets.

Unrestricted net assets - net assets currently available at the discretion of the Board for the use in the Organization's operations.

Temporarily restricted net assets - net assets which are stipulated by donors or granters for specific operating purposes or future periods. When a temporary restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Permanently restricted net assets - net assets which are to be maintained by the organization in perpetuity. IAP2 has no permanently restricted net assets.

5

Federation of International Association for Public Participation
DBA International Association for Public Participation
Notes to Financial Statements

c) Revenue Recognition

IAP2 recognizes revenue on an accrual basis when the services for members are completed.

d) Capitalization of Fixed Assets and Depreciation

IAP2 capitalizes property and equipment purchases over \$500, as well as donations of property and equipment with estimated fair market values exceeding \$500 at the date of the donation. Lesser amounts are expensed as incurred. Depreciation is computed using the straight-line method over the estimated useful lives of the assets which is five years.

e) Allowance for uncollectible accounts receivables

IAP2 has not had uncollectible accounts, grants and pledges in prior periods and based upon management's evaluation of outstanding balances has determined not to establish an allowance for uncollectible amounts.

f) Estimates

The preparation of the Organization's financial statements in conformity with generally accepted accounting principles requires the Organization's management to make estimates and assumptions that affect the amounts reported in these financial statements and accompanying notes. Actual results could differ from those estimates.

g) Cash and cash equivalents

For the purpose of balance sheet classification and the statements of cash flows, IAP2 considers all highly liquid investments with an original maturity date of three months or less to be cash equivalents.

h) Concentrations of Credit Risk

IAP2 maintains bank account balances which are less than the FDIC insured limits. No receivables represent more than 10% of the total receivable balance.

i) Income Taxes

IAP2 is exempt from United States Federal and State income taxation on its exempt purpose income under Internal Revenue Code Section 501(c)(3). Accordingly, no provision for income taxes is included in the accompanying financial statements as there was no unrelated taxable income in the year ended December 31, 2014. Management does not believe the Organization has any material uncertain tax positions requiring disclosure. The years preceding 2011 are no longer subject to audit.

j) Fair Value Measurements

The carrying amount reported in the statements of financial position for cash, accounts receivables, promises to give, inventory, accounts payable and accrued liabilities approximate fair value because of the immediate or short-term maturities of these financial instruments.

6

Federation of International Association for Public Participation
DBA International Association for Public Participation
Notes to Financial Statements

k) Programs

IAP2 programs include international conferences which are held throughout the world, an IAP2 Trainer Licensing Program, an IAP2 Certificate in Public Participation and course programs including Emotion, Outrage and Public Participation and a Public Participation for Decision Makers Course.

IAP2 awards annually a series of awards in Best Practice known as the Core Values awards. These are awarded to submissions received globally for best project of the year, organization of the year and research project of the year. All eligible submissions are published as an annual State of the Practice report.

l) Geographic coverage

IAP2 has affiliates in the following nations and regions:

Australasia
Canada
France
Indonesia
Italy
Southern Africa
United States of America

Additionally, affiliations are currently being developed in Portugal, Germany and West Africa.

Note 2 Subsequent Events

Generally accepted accounting principals require management to evaluate, through the date the financial statements are issued or available to be issued, events or transactions that may require recognition or disclosure in the financial statements, and to disclose the date through which subsequent events were evaluated. The Organization's financial statements were available to be issued on March 24, 2015 and this is the date through which subsequent events were evaluated. The Organization did not identify any subsequent events requiring disclosure.

7

Statement of Revenues and Expenses

IAP2 Statement of Revenues and Expenses for the year ended 31 December 2014.

	2014 (\$USD)	2013 (\$USD)
REVENUES		
Foundations/Certificate Training	\$300,698	\$298,204
EOP2 Training	25,065	22,050
Interest Income	174	425
Total Income	325,937	320,679
EXPENSES		
Management and General		
Administration	50,916	83,008
Board Expenses	22,244	15,138
Programs		
Training	61,455	61,206
Trainer Recruitment	1,200	12,353
Innovation Project	21,616	17,247
Training Development Fund	0	34,017
Royalties	12,510	12,915
Journal	6,000	6,000
Core Values Awards	155	75
Program management and administration	131,275	144,215
IT	5,979	13,550
Total Expenses	318,920	400,880
NET REVENUE	\$7,017	\$(80,201)

Notes to the Financial Statements:

1. IAP2 operational currency is U.S. dollars and the financial report is presented on this basis.
2. Reserve Policy: During the year a Reserve Policy was approved by the Board which requires the organisation to maintain a cash reserve with a minimum balance of \$75,000.

The objective of the Reserve is to ensure that the organisation has the resources to deal with unforeseen circumstances and emergencies that may cause the organisation to wind down operations in a responsible manner bearing in mind all the fiduciary responsibilities of respectful, smooth and legally sound closure of all programs and contracts.

Currently these reserve funds have not been set aside in a separate investment account but are included in the liquid assets savings account.

Statement of Financial Position

Statement of Financial Position as of 31 December 2014.

	2014 (\$USD)	2013 (\$USD)
CURRENT ASSETS		
Cash and Cash Equivalents	\$158,203	\$149,744
Accounts Receivable	49,210	52,904
Accrued Income	-	12,950
Prepaid Expenses	2,068	3,536
Total Current Assets	209,481	206,184
Total Assets	209,481	206,184
LIABILITIES		
Accounts Payable	7,929	46
Accrued Expenses	-	11,604
Total Current Liabilities	7,929	11,650
NET ASSETS	\$201,551	\$194,534
EQUITY		
Opening Balance	\$194,534	\$274,735
Net Revenue Current Year	7,017	-80,201
Total Equity	\$201,551	\$194,534

Board of Directors

Board of Directors who served for the period 1 January to 31 December 2014.

2014 BOARD OF DIRECTORS

Leanne Hartill	Australasia
Carla Leversedge	Australasia
Jan Bloomfield	Canada
Noreen Rude	Canada
Joana Janiw	France
Antonella Giunta	Italy
Aldi Alizar	Indonesia
Nomi Muthialu	Southern Africa
Lance Robertson	USA
David Hovde	USA

2014 EXECUTIVE COMMITTEE

Nomi Muthialu – Presiding Member

David Hovde – Deputy Presiding Member

Noreen Rude – Treasurer

Carla Leversedge – Secretary

IAP2 Headquarters Contractors

Iris Almeida-Côté – Strategic Management Development Specialist

Ellen Ernst – Operations Manager

Shelley MacDonald – Professional Development Manager

Christina Stimson – Finance Manager

Highlights: IAP2 Australasia

In 2014, one of the main goals of IAP2 Australasia was to create and implement a new Strategic Plan for 2014-2017. As part of this plan, we launched a new Certificate of Engagement training program to a very positive reception. In order to increase the quality of the program, the Affiliate has begun work on a Quality Assurance Standards policy. We expect this policy to be finalized in the first half of 2015. In addition to this policy, we are pursuing accreditation in order to add value to the program and promote growth.

As part of the new Strategic Plan, the Affiliate also decided to create new committees to aid the implementation of some of the plan's processes. First, there is the new Practice Development Committee that is in charge of leading and influencing the overall strategy. This entails strengthening the evidence base for engagement as well as enhancing engagement in practice, policy, and legislation. Next, there is a Training Committee that is responsible for creating high quality and diverse training programs that add to the professional development of everyone involved. Third, we have established a Membership Committee that has been tasked with providing value to all members as well handling all customer support related to any event the affiliate undertakes. Lastly, we have formed a Governance and Finance Committee in order to analyse risk, audit policies, and manage finances to ensure continual improvement in both governance practices and financial stability.

continued



2014 YEAR IN REVIEW
SUMMARY OF AFFILIATE ACTIVITY

IAP2 Australasia continued from page 18

On top of rolling out the detailed new Strategic Plan, the Affiliate created and hosted a handful of intriguing events for its members. The first of which was a series of Leading the Practice events in February that provided a platform for us to showcase the 2013 Core Values Awards winners. Secondly, we developed an Engagement Impact Masterclass roadshow across Australia. Finally, the first Leadership Forum was held in Christchurch, New Zealand in May.



Highlights: IAP2 Canada

IAP2 Canada has a great opportunity to serve our members and advance the practice through our growing network of regional chapters. It is a goal of ours that we have a chapter to serve every region across our large and diverse country (we currently have 6 active chapters). Our challenges are how to best collaborate with these chapters and the Federation. We are, for the most part, run by volunteers and so we want to make the very best use of all those resources while being the best stewards of our organization and the practice.

continued



2014 YEAR IN REVIEW
SUMMARY OF AFFILIATE ACTIVITY



IAP2 Canada continued from page 19

In 2014, IAP2 Canada hosted a wide variety of events at each of the chapters and in partnership with other organizations. The highlight of the year was the third annual IAP2 North American Conference, held in Winnipeg, Manitoba. Almost 200 people participated in the event, which featured three dozen sessions, a technology fair, and the Core Values Awards gala. Additionally, Monthly Learning Webinars, presented in partnership with IAP2 USA, proved popular, with an average attendance of approximately 30 on each – with some webinars attended by as many as 100. The topics included:

- Core Values Award winners in March and April (from 2013), and again in October (from the 2014 Conference)
- Innovative Engagement
- Re-thinking “Town Hall” meetings
- The IAP2 Certification Task Force
- Turning “failures” into successes
- In late 2014, IAP2 Australasia joined the webinar “partnership” on a trial basis.

2014 YEAR IN REVIEW
SUMMARY OF AFFILIATE ACTIVITY

Highlights: IAP2 Indonesia

In 2014, the IAP2 Indonesia Affiliate underwent an analysis of the challenges and opportunities facing the organization. Through this process, we were able to discover that the two main challenges we are currently facing are an overall lack of participation and a low English-speaking population. However, our biggest opportunity is capitalizing on four years of presence in the area with continued membership and participation growth.

After reviewing this challenges and opportunities, we have put together a four part plan of action for the upcoming year. The goal is to make positive gains in membership, leadership, professional development, and sustainability. We plan to increase membership by expanding our use of social media, blog posts, and email communications. The growth in leadership and professional development will be fostered through regular forums, discussions, and training. Lastly, we hope to increase our sustainability through informed decision making, business planning, and financial responsibility.

The IAP2 Indonesia Affiliate also hosted several events for its members in 2014. In May, we had our annual membership meeting during which board members were elected for the 2015-2017 period. In November, a half-day mini seminar was administered.



Highlights: IAP2 Italy

The IAP2 Italy Affiliate hosted several interesting events for its members during 2014. These include:

- January 14 – Webinar on “Débat Public”
- February 25 – Webinar on “Participatory Budgeting”
- March 3 – Webinar on “Deliberative Participation in Public Organisation and in Private Sector”
- April 5 – Annual Assembly held in Reggio Emilia
- June – Establishment of two new workgroups: 1) “Festival” 2) “Training”
- September – Face to face Meeting of the Italian Board in Florence
- October – promoting of the “Charter on Participation”
- November – Training event for members and non members: Workshop with Max Hardy: “Transforming democracy through Appreciative Inquiry”

The main challenges faced by the IAP2 Italy Affiliate in 2014 were establishing a large regional event, growing the regional chapters, and increasing member involvement in activities. The main opportunities for the IAP2 Italy Affiliate are increasing online training and organizing several regional events to strengthen the new chapters. For 2015, the main goal is to organize and execute the Festival of Public Participation event. In addition to that, we hope to promote growth and stability for all of new regional chapters. Lastly, we will be hosting the face-to-face meeting of the International Board of IAP2 on April 15-16, 2015.



2014 YEAR IN REVIEW
SUMMARY OF AFFILIATE ACTIVITY



Highlights: IAP2 Southern Africa

In 2014, the IAP2 Southern Africa Affiliate completed an analysis of the opportunities and challenges currently facing the business. This process revealed that the main challenges are an inadequate system regarding membership management and a lack of sustainable and diverse revenue streams. In addition, the study identified pursuing accreditation and enhancing the management and administration processes as two key opportunities for growth moving forward.

The Affiliate has used this information to create a plan that will address both the pressing challenges and opportunities in 2015. First, we plan to add value to membership primarily by extending the benefits associated with being a member. Second, we will look into diversifying the modules that we offer as well as attracting more funds from donors to create more sustainable revenue streams. In addition, we plan to further explore the accreditation process for both the organization as a whole as well as the *Foundations* course. Lastly, in order to improve management and administration, we will look into working with an Association Management Company in the upcoming year.

Along with focusing on growth and development, we hosted a few significant events for our members in the past year. The largest of which was the 2014 Core Values Awards as part of the 19th IAIA South Africa National Conference. We also held a virtual webinar discussing AGM in April and a Meetup on “Certification” in June.

Highlights: IAP2 USA

The major challenge for IAP2 USA in 2014 has been a slight drop in membership. In response, several membership initiatives and opportunities are on the horizon in 2015. Our newly expanded board will work cooperatively with various task forces and committees to fully support this affiliate. These efforts include the following:

- Certification
- Communications
- Core Values Awards
- Fundraising and Strategy (new in 2014)
- Membership Service
- Strategic Alliance
- Training

The IAP2 USA Affiliate also hosted a variety of beneficial events and seminars for its members in 2014. In collaboration with IAP2 Canada, the monthly learning webinars continued throughout the year. Topics included:

- Core Values Award winners in March and April (2013), and again in October (2014 Conference)
- Innovative Engagement
- Re-thinking “Town Hall” meetings
- The IAP2 Certification Task Force
- Turning “failures” into successes

In addition, IAP2 USA took the lead with the Certification Task Force.

continued



2014 YEAR IN REVIEW
SUMMARY OF AFFILIATE ACTIVITY



IAP2 USA continued from page 24

Working with IAP2 Canada and IAP2 Southern Africa, the Task Force gathered input from members to develop Core Competencies and was able to compile a list of the attributes at year's end. Finally, The Cascade Chapter (Oregon and Southwest Washington) hosted the annual Board face-to-face meeting in March in Portland, OR and began planning for the 2015 North American conference (to be held in Portland in September 2015).

Looking forward to 2015, IAP2 USA's Annual General Meeting is scheduled for April 22, 2015. It's a great opportunity to learn more about the Affiliate and its operations; members can attend virtually. For those who want to learn new P2 skills, sharpen existing skills, or share skills with others; IAP2 USA is hosting the IAP2 USA Skills Symposium from May 27-31. It will be held at the Humphrey School of Public Affairs on the University of Minnesota campus in Minneapolis, Minnesota. This year's IAP2 North American Conference, "What's Brewing in P2?" will be held in Portland, Oregon, from September 9-11, 2015.





IAP2 is an international association of members who seek to promote and improve the practice of public participation in relation to individuals, governments, institutions, and other entities that affect the public interest in nations throughout the world. IAP2 carries out its mission by organizing and conducting activities to:

- Serve the learning needs of members through events, publications, and communication technology;
- Advocate for public participation throughout the world;
- Promote a results-oriented research agenda and use research to support educational and advocacy goals; and
- Provide technical assistance to improve public participation.

In the coming year, we look forward to a strategic review of the Federation model in order to determine the best and most efficient sustainment of IAP2 going forward.

